



Highlights:

- * *New leader takes charge at AMEDD Center and School*
- * *Mission Support Group stands-up at Ft. Sam*
- * *Brig. Gen. Patrick assures civilians*
- * *Wilford Hall assets move to BAMC*
- * *First "Intermediate Command Summit"*
- * *BRAC "Views From the Top"*

Inside this issue:

502nd Mission Support Group	2
Gen. assures Army civilians	3
IMCOM breaks ground	5
Wilford Hall assets move	5
Joint Basing "ICS" meeting	6
BRAC "Views from the Top"	7
BRAC News/Future events	9

Ft. Sam Houston bids farewell to Czerw, welcomes Rubenstein

by Lori Newman, Fort Sam Houston Public Affairs --

More than 600 Soldiers stood in formation on MacArthur Parade Field, while cannons boomed and the band played during a ceremony April 30 to bid farewell to the commanding general of Fort Sam Houston and the U.S. Army Medical Department Center & School.

Maj. Gen. Russell Czerw turned over command of the AMEDDC&S to Maj. Gen. David Rubenstein, as Czerw retired after more than 23 years of military service.

"Maj. Gen. Czerw is the kind of leader who does what's right and what needs to be done. He does it with grace and a personal touch," said Lt. Gen. Eric Schoomaker, Army Surgeon General and commander of the Army Medical Command. "He has set a sterling example in his career, one that we can all aspire to emulate.

"His leadership of the schoolhouse, doctrine development and inter-service consolidation and integration at Fort Sam Houston and San Antonio has really been without precedence." Schoomaker said in praising Czerw. "He has been a Soldier, statesman, professional clinician and a leader during war and peace. He has displayed distinguished military service, professional competency, integrity and moral courage."

"I stand here today very proud that I have had the honor and the privilege to lead Soldiers," Czerw said. "The AMEDD Center and School is the foundation upon which the Army Medical Department is built. This institution is a collection of brilliant, dedicated, motivated individuals who are all about the Soldier."

He thanked all the people who have influenced his life and his career and his family for their love and support and praised the young Soldiers for their efforts in the schoolhouse and their honor on the battlefield. Schoomaker addressed Rubenstein saying, "I know you are going to enjoy this opportunity immensely and I know you are up to the challenge." **(continued pg. 2)**



Maj. Gen. David A. Rubenstein (left) incoming commander of the Army Medical Department Center & School receives the command colors from Army Surgeon General Lt. Gen. Eric B. Schoomaker signifying passage of responsibility from outgoing Commander Maj. Gen. Russell J. Czerw. (photo/Lori Newman)



Maj. Gen. David A. Rubenstein (left) incoming commander of the Army Medical Center & School and Maj. Gen. Russell J. Czerw, outgoing commander AMEDDC&S salute the colors as they pass the reviewing stand during a march in review of all units assembled. (photo/Lori Newman)

Ft. Sam Houston bids farewell to Czerw, welcomes Rubenstein



(continued from pg. 1)

Rubenstein is a Texas native, who most recently served as the Army deputy surgeon general and is the chief of the Army Medical Service Corps. He graduated from Texas A&M University in 1977 and the Army War College in 1997. He earned a Master's Degree in Health Administration from Baylor University and a Master's Degree in Military Art and Science from the Army's Command and General Staff College.

"Few possess his range of experience and expertise," Schoomaker said. "He will fully fill the boots of his predecessor."

"General Schoomaker, I

pledge that when you call, the AMEDD Center and School will be ready," Rubenstein said. "Whether training medical Soldiers, developing battlefield doctrine or sending our own into harm's way, when we are needed, we will be there."

In addressing the commanders, leaders and Soldiers of the Army, Rubenstein said the AMEDDC&S would continue to provide the very best medical support, equipment and doctrine to ensure quality care on the battlefield, in garrison and around the world. "I will never forget that the single greatest sin a commander can commit is to send an untrained Soldier into combat," Rubenstein said.

"We will care for our Soldiers and we will care for our families.

"I give you all of my drive, experience and concern," Rubenstein pledged to the Soldiers, Sailors, Airmen, civilians and contractors who make up the AMEDDC&S. "We will work together, train together and provide value to the Army and the Army Medical Department together. We will also have fun together."

"Ceremonies like this are occurring throughout the Army constantly," Schoomaker said. "They really have important meaning because they demonstrate continuity of leadership and commitment of Soldiers throughout the Army."

502nd Mission Support Group stands up



Col. Mary Garr, 502nd MSG Garrison commander and Air Force Brig. Gen. Leonard A. Patrick, commander of the 502nd Air Base Wing hold the 502nd Mission Support Group flag during the group's official activation at Fort Sam Houston's MacArthur Field April 26.

by Steve Elliott, Fort Sam Houston Public Affairs --

Gen. Stephen Lorenz, commander of Air Education and Training Command, Brig. Gen. Leonard Patrick, commander of the 502nd Air Base Wing, and Mr. J. Randall Robinson, Director IMCOM (Installation Management Command) Region West officiated one of the last pieces of the Joint Base San Antonio puzzle moving into place April 26 as the 502nd Mission Support Group officially stood up during a ceremony at Fort Sam Houston's historic MacArthur Field.

The new unit will eventually replace the U.S. Army Garrison at FSH when it reaches full operational capability Oct. 1. Joint Base San Antonio will cover nearly 67 square miles; have more than 80,000 full-time employees performing 211 missions; support 145,000 students and include a retiree community of more than 250,000.

While physically located on three different sides of the city, the 502nd MSG joins the

802nd MSG at Lackland Air Force Base and the 902nd MSG at Randolph AFB to form the support infrastructure for Joint Base San Antonio, the largest joint base initiative in the entire Department of Defense. The three mission support groups fall under the 502nd Air Base Wing, headquartered on Fort Sam Houston.

Air Force Brig. Gen. Leonard A. Patrick is commander of the 8,000-person 502nd ABW, which consolidates 49 installation management support functions for a military community with an annual operating budget of more than \$850 million and a \$10.9 billion plant replacement value. The wing also supports in excess of \$4.5 billion in directed Base Realignment and Closure and other major projects.

"Today is about team work and it's about moving forward," Patrick said after the ceremony.

"Today is about making Joint Base San Antonio a raging success. I can't tell you

how excited I am to work with such professionals, particularly at this installation.

"At Lackland and Randolph Air Force Bases, we did a similar reorganization with the 37th Training Wing, 59th Medical Wing and 12th Flying Training Wing," Patrick said.

"For the last couple of months we've had an opportunity to find out how we take core processes to support our 211 partners on these three installations with municipal services," he said.

Joint basing was mandated by the Base Realignment and Closure Commission in 2005 to consolidate functions at adjacent and nearby installations under one military service to optimize management.

Throughout the Department of Defense, 12 military locations will be affected by joint basing. Air Force has lead on six of the joint bases, Navy has lead on four and Army has lead on two. The Air Force was directed to be the executive agent in San Antonio.

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502nd Mission Support Group stands up

(continued from pg. 2)

Joint Base San Antonio is unique in that it is the only one to have two Air Force bases. Only one other – Joint Base Langley-Eustis in Virginia – has installations that don't share an actual fence line.

"If we do this right, Joint Base San Antonio will be the standard for all the other joint bases throughout the Department of Defense," said Gen. Stephen Lorenz, commander of Air Education and Training Command at Randolph AFB.

"You think about Fort Sam Houston and its history and see this is a great post. It will continue to be a great post when this is all done. Period. End of story. That's our goal, as a team, and I'm going to stress that – teamwork, teamwork, teamwork."

"This is a great day for the joint force, both the Air Force and the Army. Today, we officially start the process of joint basing in San Antonio," said Randall Robinson, Director of the Installation Management Command-West Region.

"This union will join the strategic and operational capabilities of the Army and the Air Force and will form an even more powerful military

asset for the defense of this great nation.

"Fort Sam Houston is known throughout the military and the nation as home to many major commands," Robinson said to the audience at the ceremony. "This is the future home of the Army's Installation Management Command. Look at the signal that this sends.

We don't have an Army base, we don't have an Air Force base, we have a joint base."

Joint Base San Antonio will service more DoD students than any other installation, have more active runways than any other installation, host more widely diverse tenant units than anywhere else and house the largest hospital in the DoD.

"Today represents the opportunity for us to move forward for all three installations," Patrick said. "Think about the power in what we can do for our nation. We are attacking the enemy and defending our network with our cyber warriors. We are producing combat medics to help save lives on the battlefield. We are teaching pilots how to be instructor pilots. Every young man and woman who comes into the Air

Force marches across the parade field at Lackland AFB."

The consolidation preserves core mission capabilities by keeping operational expertise within operational units, according to the 502nd ABW website. Services retain their respective missions and this move respects the history of each installation and maintains their relevance in the new structure of customer support.

"Successful organizations don't just happen, they are built by great leaders," Lorenz said.

"Fort Sam Houston will still be called Fort Sam Houston, Lackland will still be called Lackland and Randolph will still be called Randolph. The history of the U.S. military is here."

"While we know there are other joint bases across the country, we also know that the great people of San Antonio and their pride in Military City USA, will make ours the best joint base in our great nation," Lorenz said.

Patrick assures Army civilians about jobs, Ft. Sam Houston

by Steve Elliott, Fort Sam Houston Public Affairs --

With several major events occurring at Fort Sam Houston last week – the activation of the 502nd Mission Support Group, the change of command at the Army Medical Department Center & School and the senior command of the post transferring to Army North – some Department of the Army civilian workers may be wondering what the future holds for them.

Air Force Brig. Gen. Leonard Patrick, commander of

the 502nd Air Base Wing, spent time with a standing-room only crowd of Army civilians April 29 to assure them that things will stay pretty much the way they are now, just with a few name changes. "We are a team," Patrick said to the people assembled at the post's Evans Theater. "It doesn't matter what uniform you wear."

The 502nd MSG now serves most of the same functions the Army Garrison does, and there are similar units at Lackland (802nd MSG) and

Randolph (902nd MSG) that are the mechanisms that keep Joint Base San Antonio rolling."

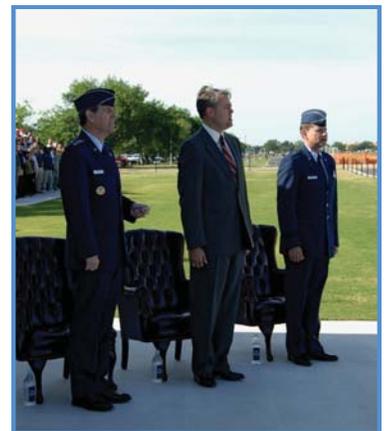
The garrison was reorganized into a mission support group," Patrick said. "Col. Mary Garr is now dual-hatted, as she is garrison commander, carrying the garrison flag, and also 502nd MSG commander, carrying a 502nd MSG flag."

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"Fort Sam Houston will still be called Fort Sam Houston, Lackland will still be called Lackland and Randolph will still be called Randolph."

*Gen. Stephen Lorenz,
Commander, Air Education
and Training Command*



Patrick assures Army civilians about jobs, Ft. Sam Houston



(continued from pg. 3)

“Patrick became the 502nd ABW commander last year after being in charge of the 37th Training Wing at Lackland Air Force Base.

“Every civilian that works for the garrison is still Army. On Oct. 1, you’ll change your CAC (computer access cards) and become Air Force civilians,” Patrick said. “Trust me, throughout all the joint bases, for every civilian, this is an emotional event. I want to take away some of the angst from that.

With the Oct. 1 transfer, the Air Force won’t own Fort Sam Houston, but it will operate it, Patrick explained. The 502nd ABW is responsible for supporting a total of 211 diverse mission partners throughout Joint Base San Antonio installations.

“Your job should not change, whether you work for what’s now called security forces or the civil engineering squadron or the force support squadron,” Patrick assured the assembled civilian workers. “There will be growing pains. Trust me, when I put Lackland and Randolph together, the cultures for the training and flying worlds were as different to each other as the differences between the Air Force and Navy.

“It’s going to take time. I’m

not going to come in and say, ‘It’s going to be this way,’” the general said. “We’ll have to figure out how to keep the Army identity with the Air Force nomenclature.”

Patrick said that one positive coming from joint basing is the ability to take a practice that works at one installation and make it work at all three.

“If there’s an issue going on, I want to be able to take the best minds from the bases to solve the problem. I don’t want to re-invent the wheel, I want to steal the best idea and have everyone use it,” Patrick said. “If it takes 45 minutes to an hour to get a CAC card at one place and it takes 15 minutes at another, we’re figure out how to make it 15 minutes everywhere.

“Some things will remain Army. We’re standing up the Army Support Activity that will do some mission stuff and we’re figuring out how to interact with them,” the general said. “They’re not a mini-garrison or mini-mission support group.”

Patrick also talked about the meteoric growth Joint Base San Antonio is experiencing, especially at and around Fort Sam Houston. He related that the 502nd ABW is gaining about 190 new positions and more job growth is expected as a result of BRAC moves.

“All the military installations in San Antonio are growing. We train about 140,000 people a year, not only here, but on Lackland and Randolph AFBs as well,” he said. “We going to support a military community of about 80,000 DoD civilians and military members. This is a huge operation.

“I’ve been asked, ‘How am I going to operate all that?’” Patrick said about overseeing the two Air Force bases and one Army post, along with all their satellite locations. “Col. Garr is still going to be the face for Fort Sam Houston for day-to-day operations. I’ve got colonels at Randolph and Lackland that will be the face for the day-to-day operations at those bases. My staff and I will set the policy and give them resources. If Colonel Garr or the other colonels need me, that’s when I’ll go put together a meeting with them.”

In addressing the fact that none of the three installations actually share a fence line, Patrick also shared his appreciation for the breadth of Fort Sam Houston’s military history.

“You celebrated the 100th anniversary of military flight by Lt. Benjamin Foulois here recently. He was an Army aviator, not Air Force. The house he lived in is right next door to where I live today,” Patrick related.

“Staff Post #13 is where Billy Mitchell lived, who got court-martialed for saying we should have a separate service. Geronimo was in the clock tower after we captured him. Teddy Roosevelt and the Rough Riders trained here,” the general said.

“Many people have worked very hard to get to this point,” the general said. “These are truly exciting times.”

“If there’s an issue going on, I want to be able to take the best minds from the bases to solve the problem. I don’t want to re-invent the wheel.”

*Brig. Gen. Leonard Patrick,
Commander, 502nd Air
Base Wing*

IMCOM breaks ground on new home at Ft. Sam

by Steve Elliott, Fort Sam Houston Public Affairs --

Military City USA gained a new neighbor April 19 as military and community leaders gathered at Fort Sam Houston for a groundbreaking ceremony for the U.S. Army Installation Management Command's new headquarters.

The project, costing \$26.4 million, will also be home for the Family and Morale, Welfare and Recreation Command and U.S. Army Environmental Command. As mandated by the Base Realignment and Closure Act, IMCOM HQ is relocating from Arlington, Va., while the USAEC is coming in from the Aberdeen Proving Ground in Maryland and the FMWR Command is relocat-

ing from Alexandria, Va.

"To bring this organization from the Washington, D.C. area to San Antonio is a blessing for lots of reasons," said

Lt. Gen. Rick Lynch, commanding general of IMCOM and assistant chief of staff for Installation Management during the ceremony. "It's not going to be just one building, but six buildings encompassing 444,000 square feet of office space to house our IMCOM Soldiers and civilians who do such great work on a daily basis. It's a big deal for us to come join Military City USA and we are proud of that fact."

In all, four buildings are under complete renovation, one is get-

ting an addition and two are being built from the ground up. Meanwhile, more than 2,400 people will be moving into new offices during the next two years.

"What's most important about the mission of IMCOM is to ensure our Soldiers, our civilians and their Families have a quality of life that's commensurate with their quality of service," the general said. "Our Soldiers are fighting and winning our nation's wars in combat, and we in IMCOM focus on the Families so the Soldiers forward deployed can focus on the fight."



WHMC Neurosurgery Flight moves to BAMC



by Sue Campbell, 59th Medical Wing Public Affairs -- The Wilford Hall Medical Center Neurosurgery Flight is scheduled to move to Brooke Army Medical Center, Fort Sam Houston, Texas, on May 3. The move is part of the Base Realignment and Closure process to move all WHMC inpatient care to BAMC and form the San Antonio Military Medical Center.

"This move is part of the BRAC plan to establish an inpatient center at BAMC where all military trauma treatment will be conducted," said Lt. Col. (Dr.) David Garrett, chief of neurosurgery at WHMC. "The subspecialties associated with the trauma mission are moving a few weeks ahead of the merger of the trauma departments and general surgery so any new challenges associated with our consolidation

can be solved before WHMC moves all trauma services to BAMC."

The two military neurosurgery departments consolidated at the two locations, with one chief, in 2008. The consolidation occurred to help cover deployments and other military missions, which affected the different services at various times.

Five Air Force neurosurgeons and an administrative technician will move from WHMC to the BAMC neurosurgery department on the second floor. All inpatient and outpatient services will move, with some neurosurgery still handled at WHMC, on a case-by-case basis.

"There will be no change in care for military beneficiaries and we will probably be able to increase overall numbers because many of the duplications being performed simultaneously in two different military centers will now be eliminated," said Colonel Garrett. "Neurosurgery is typically a low-manned specialty and having two neurosurgeons on

call, one to cover BAMC and one to cover WHMC, is spending a labor resource that can be better done with consolidating our manning in a single location."

Neurosurgery has been a service at Wilford Hall since the 1960's.

"There was once a neurosurgery residency program at Wilford Hall and Dr. David Dean, now a neurosurgeon at BAMC, was a resident in that program," said Colonel Garrett. "The last head of the neurosurgery residency program was Lt. Gen. (Dr.) Paul Myers, who later served as the Air Force Surgeon General."

Astronaut Michael Collins was treated by Dr. Myers at Wilford Hall in the late 60's. The incident is described in his book, "Carrying the Fire: An Astronaut's Journeys." More recently, the WHMC Neurosurgery Flight became one of the first departments in the country to perform vagal nerve stimulation for the treatment of major depression.



WHMC pediatric services move to BAMC



Pamela Joy Ayer, 2, was the first patient admitted to Brooke Army Medical Center's new Pediatric Ward. Here, her father, Greg Ayer, reads a book to her. Her parents are able to stay with her as she undergoes chemotherapy treatments. (photo/Dewey Mitchell, Brooke Army Medical Center Public Affairs)

by Kari Thresher, San Antonio Medical BRAC Integration Office Public Affairs -- After years of planning, the first of many inpatient wards has successfully moved to Brooke Army Medical Center (BAMC) from Wilford Hall Medical Center (WHMC). This movement is a major milestone in the implementation of the BRAC law that requires the relocation of all inpatient services from WHMC to BAMC before Sept 15, 2011.

BAMC inpatient pediatric services began admitting patients on Tuesday, April 27, with 2-year-old Pamela Joy Ayer. Pamela was born at WHMC, and at 17 months was diagnosed with Neuroblastoma, a form of cancer. She and her parents are "frequent fliers" in the pediatric ward due to her many visits for chemotherapy and are happy to see the familiar faces of the doctors and nurses who have relocated to BAMC. This time,

they will stay for 5 days of treatment. Pamela's mother, Air Force Staff Sergeant Irene Rodriguez says they like the new unit at BAMC because it is "a lot more spacious and the clinics are right next to each other."

A total of about 150 nurses, technicians, staff and residents made the move from WHMC to BAMC's fully renovated Pediatrics wing on the 5th floor. "Everybody from every corner of the hospital has [worked] really hard to make this come together," said Col. (Dr.) Mary Pelszynski, Commander, 59th Mater-nal/Child Care Squadron.

The Pediatric Ward is staffed for 16 pediatric patients and the Pediatric Intensive Care Unit is staffed for six patients. Inpatient pediatrics at BAMC also has a dedicated pediatric sedation unit so that procedures requiring intravenous sedation can be performed and recovered in this area. According to Maj. (Dr.)

Brian Faux, "Previously, routine sedations were sent out to civilian hospitals and BAMC hopes to recapture this service."

Along with this inpatient move, some WHMC pediatric subspecialty clinics have relocated to BAMC, 5th floor, East Bed tower to support the unit. These include Endocrinology, Gastroenterology, Hematology/Oncology, Pulmonary, Nephrology, Child Neurology, Infectious Disease and Pediatric Surgery. The Tri-Service Cystic Fibrosis Center has also moved to BAMC.

WHMC Pediatric Cardiology, Genetics and Special Baby Clinics will remain in their current locations at Lackland Air Force Base. The Pediatric Wellness Center will also remain at WHMC.

The Labor and Delivery Unit, Newborn Nursery, and Neonatal Intensive Care Unit will remain at WHMC until August 2011.

Joint Base S.A. holds first Intermediate Command Summit

San Antonio Joint Program Office (SAJPO) -- The transition to a single service manager and provider for installation support services at military installations in San Antonio, Texas, marked another mile-

stone April 29. The first Intermediate Command Summit (ICS) at the command level took place at Randolph Air Force Base.

The ICS consists of the Air Force Education Command

and the Army Installation Management Command - West Region. The Vice Commander, AETC is the Chair. The ICS provides permanent intermediate level collaboration between the supported and supporting components for Joint Base San Antonio, as well as between the Joint Base Partnership Council and Office of the Secretary of Defense Installation Capabilities Council.

The Office of the Secretary of Defense (OSD) established a Joint Management Oversight Structure (JMOS) to provide uniform reporting and oversight support for the twelve joint bases across the Department of Defense.

The ICS replaces the former Executive Integration Oversight Board - Joint Basing (EIOB-JB) structure.



BRAC “VIEWS FROM THE TOP”

The San Antonio Joint Program Office (SAJPO) features BRAC “Views From the Top.” Each month, we highlight a key BRAC leader in San Antonio and bring you their comments.

In this edition, we feature Mr. Herbert Klein, Deputy Director, 311th Air Base Group for BRAC and Director, Mission Transformation Office, Brooks City-Base, Texas.



Q1. What is your role in the San Antonio BRAC process?

The Base Realignment And Closure (BRAC) process is installation specific. For Brooks City-Base, the Mission Transformation Office is responsible for all BRAC related actions at this installation. As Director of this office, I have the responsibility to plan and implement all actions to fulfill the BRAC legislative direction within a specified period of six years. The BRAC 2005 legislation became effective on 15 September 2005. For Brooks, it directed that 20 mission organizations move to six different geographic locations and required the disestablishment of all remaining organizations prior to 15 September 2011. Within San Antonio, our role is to work with the San Antonio Joint Program Office on our BRAC actions and with the other installations to properly relocate those missions going to all three installations.

Q2. Can you describe the BRAC actions underway at Brooks City-Base?

Planning was the initial focus, now it's executing those plans. Air Force Center for Environmental Excellence – 600+ people have moved to Lackland Air Force Base into a renovated facility at the former Kelly AFB. Less than 100 remain to be moved by July 2010.

Q3. What are the challenges involved with those changes?

The receiving site not being ready – facility construction, furnishings, and communication linkages. In just about every case, the mission cannot shut down their operation during this transition – their customers include the Air Force Medical Service, the operational combat zone components in Iraq and Afghanistan, operational pilots and Air Evacuation components. We need to be assured that once a mission leaves, they have an operational home from which to continue with minimal downtime. We have hundreds of facilities that need to be vacated and environmentally clean before they can be returned under our lease agreement. All this must be completed by 15 September 2011. To date, we have moved two small units and the majority of our mission organizations are still at Brooks. Completing all the post-move actions by the BRAC timeline is our biggest challenge.

Q4. What is the Brooks Development Authority and what is its role?

On 22 July 2002, the entire 1310 acres and all buildings on Brooks AFB were conveyed, under a purchase and sale agreement, from the Air Force to the Brooks Development Authority (BDA). The BDA was formed by the State of Texas as a property management agency under the jurisdiction of the City of San Antonio. The BDA's charter is to manage 1310 acres and redevelop the property to improve re-utilization of all facilities on Brooks AFB, now

known as Brooks City-Base. In essence, the BDA owns all the property and the Air Force is a tenant that leases facilities and pays “abated” rent for those leased facilities. The “abated” rent is in consideration for having “sold” the property to the BDA in 2002. The role of the BDA is that of landlord. From a BRAC perspective, as we vacate various facilities, they have landlord responsibilities - usable facilities that are environmentally in compliance with all environmental laws.

Q5. Brooks City-Base, formerly Brooks Air Force Base, has a rich history and you once served as the base commander. What are some of the most significant historical events that have happened there and what is the importance of “Hangar 9”?

Brooks has a varied and diverse history. Opened in 1918 to train Army officers as flying instructors in support of WWI, Brooks Field as it was originally known became a center for flying training. Before WWII, Brooks Field aviation pioneers made two major contributions to aviation science: the deployment of airborne operations through the first successful mass parachute jump in history in 1929, and the development and validation of instrument flight in 1930 through blind flying (hooded cockpit) techniques that resulted in the first cross-country “instruments only” flight in history. In WWII, the base was a primary training location for B-25 pilots.

In 1959, the School of Aerospace Medicine moved back to Brooks [from Randolph AFB] and has been located here ever since. Brooks has been an integral part of aerospace and space medicine research since that time, training six of the seven original Mercury astronauts while continuing that legacy today by supporting NASA with centrifuge acceleration training. Hangar 9 was one of 12 original wooden hangars built during WWI and designed by noted Detroit architect Albert Kahn. These hangars could accommodate up to eight Curtiss JN-4 “Jenny” aircraft, the primary trainer used during that era. Built as a temporary structure and situated at its original location, Hangar 9 is the last remaining WWI wooden aircraft hangar in the United States. Restored in 1969, the Hangar is a National Historic Landmark, a National Civil Engineering Landmark, and on the Texas Register of Historical Places. Hangar 9 represents a valuable and remarkable piece of not only San Antonio aviation history, but also military aviation in general.

Q6. How will the base keep its rich history after the BRAC deadline?

The Brooks Development Authority owns all of the Brooks property.

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The San Antonio Joint Program Office (SAJPO) features BRAC "Views From the Top." Each month, we highlight a key BRAC leader in San Antonio and bring you their comments.

Mr. Herbert Klein, Deputy Director, 311th Air Base Group for BRAC and Director, Mission Transformation Office, Brooks City-Base, Texas. (continued from pg 7)

They are well aware of the historic significance of what occurred on the real estate as well as the significance of the historic structures and monuments, including the burial site of Lt Sidney Brooks and the facilities on the "hill" that played such an important role in the man-in-space program. Their master plan for development should take into consideration all of these factors, and therefore, assure that the rich history of Brooks is preserved and showcased to the best extent possible.

Q7. How will the communities surrounding Brooks City-Base benefit from the BRAC changes?

The BRAC changes that have removed the military missions from Brooks should, over time, allow the Brooks Development Authority to lease those vacated facilities to private concerns. Though not associated with BRAC, the development on the Southside of San Antonio near Brooks has boomed in the past two to three years. With the new Southeast Baptist Hospital well under way, and due to open next year, and the extension of South New Braunfels Avenue across Brooks City-Base that will eventually connect to Loop 410, the commercial opportunities in and around Brooks are increasing.

Q8. What have you enjoyed about being an integral part of the team of San Antonio leaders working to make BRAC happen on time?

We are engaged in a remarkable change that will greatly affect the future military missions in San Antonio. Some very high technology missions are leaving Brooks City-Base and their loss will be felt. However, San Antonio is gaining the entire DoD basic medical training mission for all three services and this tri-service approach will affect not only the DoD components, but will also influence medical training for the civilian sector. The BRAC impact on San Antonio has been very positive with several billion dollars of new construction to accommodate the new mission being established at Ft Sam and the other bases. What I have really enjoyed is working with so many talented people all focused on making the BRAC legislation a reality for San Antonio.

Mr. Klein graduated from Central High School, Bridgeport, Connecticut. He earned a Bachelor of Science degree from the University of Bridgeport. He attended Officer Training School and was commissioned a second lieutenant in the U.S. Air Force. He received a Master's degree in Business Administration from the Inter American University in Puerto Rico. He graduated from the U.S. Air Force Test Pilot School at Edwards Air Force Base, California.

After graduating from Test Pilot School, he was assigned to the 16th Special Operations Squadron, Ubon, Thailand, where he flew C-130 gunships. Upon his return to the

United States, he was assigned to the Air Force Flight Test Center, Edwards AFB, California. During this assignment, he was the project manager for the C-141 Stretch Program and was the first pilot to fly that aircraft.

He served as chief of bomber/transport with responsibility for testing B-52 Air Launched Cruise Missile Carrier aircraft, KC-135 re-engine modification, KC-10 test and evaluation, and other system development tests.

He was assigned as squadron commander of the 6514th Test Squadron, Hill Air Force Base, Utah. His squadron was responsible for the test and evaluation of unmanned air vehicles. This included the Ground Launched Cruise Missile as well as classified vehicles. The squadron operated C-130, HH-53, and O-2 aircraft and had its own full maintenance capability. Additionally, civilian and military engineers were assigned to conduct the test and evaluation mission. Subsequently, Colonel Klein was assigned as deputy group commander, 6545th Test Group, Hill AFB, Utah, an organization of more than 750 military, civilian, and contractor personnel.

Colonel Klein was the base commander, Brooks AFB, Texas. He was responsible for an organization comprised of over a thousand military and civilian personnel and for managing an operations and maintenance budget in excess of \$21 million.

He was assigned as the assistant deputy chief of staff for Test and Resources, Headquarters Air Force Systems Command, Andrews AFB, Maryland. He was responsible for policy, planning, programming, and guidance of four major functional areas: test and evaluation direction and resources supporting more than 300 programs; civil engineering for facilities valued at \$16 billion; operational logistics for supply, aircraft maintenance, transportation, and plans; and manpower governing over 53,000 positions.

He was assigned as the vice commander, Human Systems Center, Brooks AFB, Texas, with responsibility for managing the day-to-day activities of a 3,000 person organization. He was responsible for and implementing the formation of the Armstrong Laboratory, one of four Air Force super laboratories. He was also responsible for planning and establishing of the Air Force Center for Environmental Excellence.

He is a command pilot with more than 8,500 flying hours. He has flown more than 20 aircraft ranging from the O-2 to the C-5. His military decorations and awards include the Legion of Merit with one oak leaf cluster, the Meritorious Service Medal with one oak leaf cluster, the Air Medal with three oak leaf clusters, the Air Force Commendation Medal with one oak leaf cluster, the Republic of Vietnam Gallantry Cross with palm, and the Expeditionary Medal.



Last Month in BRAC News

BRAC NEWS STORIES POSTED ON THE SAJPO PORTAL

04.29.2010 -- Exit from Wilford Hall begins - WOAI
 04.29.2010 -- Wilford Hall patient relocation has begun - KENS
 04.28.2010 -- Army officials seek noise ordinance - KSAT
 04.27.2010 -- Three military installations become one - SA Express News
 04.27.2010 -- North-South antagonisms needed by tree ordinance - SA Current
 04.27.2010 -- Reports rip plans for new military hospitals - USA Today
 04.27.2010 -- Bullis-area work may get tougher - SA Express News
 04.23.2010 -- Army North named executive command over Ft. Sam - SA Business Journal
 04.23.2010 -- Navy celebrates its growing presence in S.A. - SA Express News
 04.23.2010 -- Aviation sector sees growth - SA Express
 04.23.2010 -- Mortgage lender hopes to tap potential of East Side - SA Business Journal
 04.22.2010 -- Army, AF seek funds for facilities, housing - AF Times
 04.22.2010 -- Military, medical to be showcased at China Expo - SA Communities
 04.20.2010 -- Alamo City designated a top relocation market - SA Business Journal
 04.20.2010 -- Air Force club reciprocal privileges extend to Soldiers, Sailors - AFNS
 04.19.2010 -- Military Medicine Training Coming to Town - KTSA
 04.19.2010 -- Fort Sam holds groundbreaking - KABB
 04.17.2010 -- Military medicine's future now in S.A. - SA Express News
 04.16.2010 -- Defense agency seeks to hire several hundred workers - Baltimore Business Journal
 04.13.2010 -- Port San Antonio breaks ground on major thoroughfare - SA Business Journal
 04.08.2010 -- State needs more focus on economic future - Edmund Sun
 04.08.2010 -- Newly renovated USO opens in downtown San Antonio - AFNS
 04.08.2010 -- New Port SA director Moore is investing in city's future - SA Communities
 04.08.2010 -- Lackland land use study underway - SA Communities
 04.05.2010 -- San Antonio earns grade as fourth best relocation destination in America - SA Business Journal
 04.05.2010 -- First JSF Marine squadron stands up at Eglin - Eglin AFB Public Affairs
 04.02.2010 -- Warbler volume lowered around Camp Bullis - SA Express News

Upcoming Events

Event	POC	Date
Military Transformation Task Force Meeting	James Henderson	5/21/2010
Executive Integration Oversight Board - Medical	Ron Rogers	5/26/2010
MTTF Business Development Committee Meeting	Michele Parlett	6/4/2010
SAJPO Communications Team Meeting	Ron Rogers	6/8/2010

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