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- \* *New leader takes command at Wilford Hall*
- \* *First METC graduation makes history*
- \* *Final transfer of former Kelly AFB*
- \* *Aerospace medicine classes begin in Ohio*
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# New commander takes reins of AETC

**Air Education and Training Command, RANDOLPH AIR FORCE BASE, Texas** - Gen. Edward A. Rice took command of Air Education and Training Command from Gen. Stephen R. Lorenz during a ceremony here Nov. 17.

"The set of activities for which the United States Air Force is responsible is extremely complex," said General Rice, who previously commanded U.S. Forces Japan and 5th Air Force. "Finding and developing the types of men and women who can not only execute these activities in today's highly dynamic environment, but who can shape the future in a way that allows us to continue to be dominate in the years ahead is a breath-taking responsibility."

AETC, headquartered in San Antonio, is the Air Force major command responsible for recruiting, training and educating America's Airmen through innovation. With an assigned force of more than 70,000 active-duty Airmen, Reservists and civilians, AETC trains and educates more than 340,000 American and international students each year on bases throughout the country.

"What we do here matters a great deal," General Rice said. "I am honored to join your team today as we continue to meet the vital mission of recruiting and developing the Airmen who will keep our Air Force and Nation strong

today, and tomorrow."

A distinguished graduate of the U.S. Air Force Academy in 1978, General Rice is a command pilot with more than 3,900 flying hours. He has considerable experience in combat and contingency operations, including commanding bomber operations during the first four months of Operation Enduring Freedom as the commander of the 28th Air Expeditionary Wing. He also served as commander of the Air Force Recruiting Service.



**Gen. Edward A. Rice, Commander, Air Education and Training command, addresses the audience after taking command of AETC in a change of command ceremony Nov. 17. (U.S. Air Force Melissa J. Peterson)**



**RANDOLPH AIR FORCE BASE, Texas, Nov. 17, 2010 - Air Force Chief of Staff, Gen. Norton A. Schwartz, left, presents Gen. Edward A. Rice, center, with the AETC colors during a change of command ceremony. General Rice succeeded Gen. Stephen R. Lorenz, right. (U.S. Air Force photo by Richard F. McFadden)**

## General Hepburn takes 59th MDW command



**Gen. Stephen R. Lorenz, Commander, Air Education and Training Command (left), presents the unit guidon to Brig. Gen. Byron Hepburn, officially declaring him commander of the 59th Medical Wing, Lackland Air Force Base, Texas, on Nov. 16, 2010. General Hepburn was previously assigned as Deputy Surgeon General at Headquarters, U.S. Air Force, Bolling Air Force Base, D.C. (U.S. Air Force photo by Staff Sgt. Robert Barnett)**

**LACKLAND AIR FORCE BASE, Texas** - Brig. Gen. (Dr.) Byron C. Hepburn became the commander of the 59th Medical Wing here Nov. 16, taking charge of the Air Force's medical command for Joint Base San Antonio and the Air Force's largest medical facility, Wilford Hall Medical Center.

Gen. Stephen Lorenz, commander of Air Education and Training Command, presided at the ceremony, which took place at the flagpole near the hospital's main entrance. General Hepburn comes to Lackland following an assignment as the deputy surgeon general for Headquarters, U.S. Air Force, Bolling Air Force Base, D.C. where he was responsible for directing all Air Force Medical Service operations. There, he managed the Air Force Medical Service's \$5.1 billion, 43,000-person integrated health care delivery system serving 2.4

million beneficiaries worldwide. Additionally, he previously served as the command surgeon for U.S. European Command and Air Mobility Command.

One of the Air Force's few pilot-physicians, General Hepburn has commanded a medical squadron, group and center and is a command pilot with more than 3,000 flying hours in the T-37, T-38, C-9A and C-17A.

As commander of the 59th MDW, General Hepburn leads the Air Force's largest medical facility with a staff of 6,200 and a \$330 million budget, spread across seven groups and eight locations. The wing is home to the Air Force's largest dental facility, the Department of Defense's Critical Care Air Transport Team Pilot Unit, the DoD's largest Blood Donor center, the DoD's Warfighter Refractive Surgery Center, and the only Extracorporeal Membrane Oxygenation,

ECMO, System capability in the DoD—and only global ECMO transport option in the world—which provides partial heart-lung bypass to eligible infants and children suffering from severe cardiopulmonary failure.

"For the men and women of the 59 Medical Wing...our mission is a noble one and borders on being a sacred trust," General Hepburn said during the change of command ceremony. "The Soldiers, Sailors, Airmen and Marines that we care for here and abroad expect and deserve state-of-the-art-care. The 59th Medical Wing will always deliver that high quality care with compassion and an attention to detail."

General Hepburn also illustrated the importance of the wing's mission in the lives of everyday people, highlighting a Wounded Warrior from Operation Enduring Freedom in the audience, Staff Sgt. Chris Curtis. Sergeant Curtis, a CV-22 flight engineer, survived an Osprey helicopter crash over Afghanistan on April 9.

"I had the honor of meeting Sergeant Curtis a few times at Walter Reed [Medical Center]. Seeing Chris making such great progress in his recovery is a testament to what we do, how we do it, and why we must do it to perfection every time," General Hepburn said. "He is a clear reminder to all in the medical service that it is a distinct honor to care for all our beneficiaries—active and retired. Chris, thank you for being here and for your courage and service."

Finally, General Hepburn emphasized the San Antonio-wide partnership in developing Joint Base San Antonio's military medical care system.

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## General Hepburn takes 59th MDW command

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“Over the next months we will continue to build on our partnership with our Army colleagues as we establish a premier San Antonio military health system,” the general said. “To do so, every member of the 59<sup>th</sup> Medical Wing must continue to demonstrate a strong team spirit and willingness to implement positive change and process improvement. I know we have that positive, can-do spirit, and we will succeed in our vital mission.”

During the ceremony, General Lorenz recognized the achievements of the 59th MDW and its previous commander, Maj. Gen. (Dr.) Thomas Travis, and presented General Travis with the Distinguished Service Medal.

“Tom...your ceaseless efforts to combine the two largest Department of Defense medical facilities, Wilford Hall and Brooke Army Medical Center, have laid the foundational groundwork towards the final steps of key integration efforts,” General Lorenz said. “Under your leadership, the 59th has supported Operations Enduring Freedom, Iraqi Freedom and New Dawn, with the theater’s largest trauma hospital. In addition...the 59th has provided flawless relief efforts during humanitarian missions in Haiti, Chili and Guyana.”

General Lorenz further explained that while the 59th MDW prepared for one of the largest Base Realignment and Closure initiatives, and continuously deployed countless

Airmen each year, the wing also received the Air Force Outstanding Unit award the past three years.

“I want to express my pride in the men and women of the 59th Medical Wing for your dedication and commitment to service. The United States Air Force can confidently fight today’s wars and provide needed humanitarian relief around the world, knowing you are there to care for them if needed,” General Lorenz said. “You have proven yourself when our nation calls, and continue to do so every day.”

## Hepburn awarded second star



**Maj. Gen. (Dr.) Byron Hepburn, 59th Medical Wing commander (right), accepts his two-star flag from Gen. Edward Rice Jr., commander, Air Education and Training Command, during his promotion ceremony at Wilford Hall Medical Center, Lackland Air Force Base, Texas, Dec. 3. (U.S. Air Force photo by Staff Sgt. Robert Barnett)**

by Sue Campbell, 59th Medical Wing Public Affairs - Brig. Gen. (Dr.) Byron Hepburn, 59th Medical Wing commander, assumed the rank of Major General during a ceremony at Wilford Hall Medical Center Dec. 3. Gen. Edward A. Rice Jr., commander of the Air Education and Training Command, officiated the ceremony.

“This is someone whom our institution has had its eye on for a long time,” said General Rice. “Ever since he graduated from the Air Force Academy he has continued to demonstrate that he not only had the skills and expertise to do the job, but to take on ever increasing levels of responsibility in our U.S. Air Force.”

One of the Air Force’s few pilot-physicians, General Hepburn has commanded a medical squadron, group and center and is a command pilot with more than 3,000 flying hours in the T-37, T-38, C-9A

and C-17A. He assumed command of the 59th Medical Wing here Nov. 16.

“He is not just a medical leader, he is an Air Force leader and you can see that throughout his Air Force career,” said General Rice. “This is a huge job, but one his broad shoulders I am sure can handle.”

As commander of the 59th MDW, General Hepburn leads the Air Force’s largest medical facility with a staff of 6,200 and a \$330 million budget, spread across seven groups and eight locations.

“This promotion is not about privilege or prestige, but actually a call to a higher level of responsibility, dedication and commitment to the Air Force,” said General Hepburn. “Our nation has men and women in harm’s way and we face many challengers in a very dynamic international environment. I recognize that the stars I am wearing belong

to the nation and must always be worn with a dedication to duty, our core values, and mission success.”

The 59th MDW is home to the Air Force’s largest dental facility, the Department of Defense’s critical care air transport team pilot unit, the DoD’s largest blood donor center, the DoD’s warfighter refractive surgery center, and the only extracorporeal membrane oxygenation system capability in the DoD.

“These stars and the strong team that supports them are dedicated to the health and wellness of all our beneficiaries – Soldiers, Sailors, Airmen and Marines and their families,” said General Hepburn. “They are also dedicated to high quality teaching and research and building a strong San Antonio Military Health System to capably serve our nation’s finest in the years ahead.”

## Wilford Hall nurse honored for community leadership

by Sue Campbell, 59th Medical Wing Public Affairs -

The commander of the 59<sup>th</sup> Inpatient Operations Group here is the recipient of the 2010 Women's Leadership Award in the public service education category.

Col. Amy Bachelor is one of 18 women recognized by the San Antonio Business Journal for outstanding leadership. The award was presented Oct. 8 at the Oak Hills Country Club in San Antonio, Texas. There were nearly 100 nominees for the awards.

The women's leadership award recognizes women for their contributions to the economy, advancements in business, helping make improvements in the community and through volunteer work and nonprofit organizations.

As a leader of approximately 1,000 military and civilian nursing professionals, Colonel Bachelor is the commander of the only Nurse Corps Inpatient Group in the Air Force. She directs a leadership team of 16 executive managers and 25 middle managers and oversees a \$35 million budget and \$18.5 million in contracts annually.

Colonel Bachelor's says her philosophy is to "mentor, role model, motivate and take

care of people."

"I love being a nurse and I have always enjoyed patient care," said Colonel Bachelor. "But now, in a leadership role, my job is to take care of those who take care of patients."

The impact of her leadership is felt worldwide. She is also responsible for the readiness, training and deployment of 250 nursing staff who support combat operations in Iraq and Afghanistan as well as multiple humanitarian missions around the world.

"The outstanding care provided to these soldiers, sailors, Airmen and marines directly contributed to a 98 percent combat injury survival rate—the highest in U.S. history," said Lt. Col. Judy Gavin, commander, 59<sup>th</sup> Training Squadron, who prepared the nomination package.

Colonel Bachelor's greatest accomplishment for the San Antonio military medical community is her role as the Base Realignment and Closure Commission Air Force Integration Lead for Nursing, combining over 1,000 nursing personnel at Wilford Hall Medical Center with nursing staff at Brooke Army Medical Center, Ft. Sam Houston.

"As a key architect and joint nursing team builder, she is the

face of Air Force nursing, forging the best practices of the largest two medical centers in the Department of Defense," Colonel Gavin said. "She is literally writing the script for joint medical operations in the future and her efforts have been hailed by the Secretary of the Air Force."

Colonel Bachelor also oversees Wilford Hall's Education and Training Division, which trains more than 6,000 staff annually. Despite the complexity of all her responsibilities and the roles that she plays as a leader at Wilford Hall, her leadership style is cemented firmly in a foundation built on a "back to basics in patient care" approach to nursing.

"As part of a 'back to basics in patient care campaign,' she has raised patient care standards by tirelessly teaching middle managers about Joint Commission and Air Force Health Services standards," Colonel Gavin added.

"She relentlessly educates her nursing staff to ensure they know the standards, understand their importance, and hold their people accountable to apply and enforce them."



**Col. Amy Bachelor, (left) commander, 59th Inpatient Operations Group, performs a final review of records Oct. 15, 2010, with her top education and training leaders as they prepare for an upcoming inspection at Wilford Hall Medical Center. (U.S. Air Force Photo/Harold China)**

## First METC graduates make history

by Steve Elliott, Fort Sam Houston Public Affairs -

It might have been a small group of Airmen graduating at the Medical Education and Training Campus Nov. 4, but they made a huge historical impact as the first course to complete training at the billion-dollar joint training campus that opened in June.

METC, the crown jewel of the 2005 Base Realignment and Closure Commission's mandates for Fort Sam Houston, is an integrated campus

under a single university-style administration, with more than 100 courses taught there. The quartet of four Air Force Staff Sergeants attended an Air two-week Pharmacy Craftsman course from Oct. 25 to Nov. 4, which is required for advancement to 7-level Air Force supervisory training in Air Force Specialty Code 4P0X1 and also for promotion to technical sergeant.

The course had previously been given at Sheppard Air Force Base in Wichita Falls,

Texas, and has now moved to METC where it will be a joint-service course. "These four Airmen training with us have provided a model for others to follow," said Navy Rear Adm. William R. Kiser, METC commandant. "They were trained not only by Air Force, but by Army and Navy faculty as well. That will be the norm here at METC. This is the future of military medicine."

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**Navy Rear Admiral William Kiser, METC commandant, present a coin to Air Force Staff Sgt. Andrea Stein Nov. 4.**




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**"There will be thousands of people who will graduate from here in the future. Only a few can be the first, so it's an honor for me to stop and reflect on this with you."**

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*Rear Admiral William Kiser, METC Commandant*

## First METC graduates make history

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Air Force Staff Sgts. Cody Cole (Columbus AFB, Miss.), Tamika Isaacs-Powell (Keesler AFB, Miss.), Andrea Stein (Andersen AFB, Guam) and Carrie Villa (Naval Air Station Joint Reserve Base Fort Worth, Texas) made up the class.

"You are what makes the Air Force and the military go. You're the managers," said Master Sgt. Gregory D. Tate, senior enlisted advisor and an instructor for the pharmacy branch. "We gave you the management skills you can use to go back and run your work areas."

"We will have formal graduations when other classes graduate, but the four of you are extraordinary," Kiser told the students. "There's something special about people who do something for the first time. There will be thousands and thousands of people that will graduate from here in the future. Only a few can be the first, so it's an honor for me to stop and reflect on this with you."

"The course helped with our managerial skills and fine-tune what we already knew," Isaacs-Powell said. "Coming here from Keesler, I was ex-

pecting it to be a million of us fighting for attention, fighting for an opportunity to share what we do at our base. As the class continued, we really formed a bond, and we were always talking and sharing knowledge."

"These four are already practicing pharmacy technicians at their bases, and they came here not only for a refresher, but a chance to work on their management and technical skills," said Navy Lt. Cmdr. Chris Lynch, program director for pharmacy training at METC.

"Pharmacy is the only Air Force medical program that requires them to come back for an actual in-residence course, because the Air Force feels it's important for them to have those hands-on skills," Lynch added. "The pharmacy field is always changing, with new drugs and ways of delivering them."

"Here we can learn with real drugs in the outpatient clinic, not just by using Skittles or M&Ms like we used at Sheppard," Stein said, "In the IV room, they have the same equipment we would use at a deployed location. To be able to practice on that was really awesome."

"Learning in this environ-

ment is unique because not only do students get the same course they would have gotten at Sheppard, but they get to experience it in a joint service climate," Lynch said. "It's not only what students learn in the classroom, but what they share between classes, just talking to each other about their experiences at their home bases."

The next pharmacy class begins Nov. 17 and will have about 60 students, according to Lynch. "Our classes will go with a maximum of 20 students per instructor, so we will be breaking them into three pods of 20 each," Lynch said. "They will be mixed across the services, so we'll have Sailors, Soldiers, Airmen and Coast Guardsmen in each pod. Occasionally we'll even get students from the military of other nations. METC really is the melting pot of medical training."

"I want you to remember this day, our first course completion," Kiser told the graduates. "This was an Air Force class graduating from a school on an Army post, run by a Navy admiral. It doesn't get much better than that."

## Biomedical Engineering Technologists learn at METC

**by L.A. Shively, Fort Sam Houston Public Affairs -**

When a heart-lung bypass unit loses pressure during surgery – who does the surgeon call? The BMETs, of course.

BMETs are the Biomedical Engineering Technologists who ensure medical devices and equipment used for diagnostic, monitoring, or therapeutic purposes meet criteria and reliability through testing, maintenance and repair.

If these devices are not working properly, misdiagnoses may result in injury, fail to

give an alarm during a heart or other organ abnormality, or a defibrillator may not deliver an adequate impulse to save a patient's life.

"The need for BMET training to be cutting edge is paramount," said Navy Chief Hospital Corpsman Art Navarrette, the Navy service lead for BMET.

"The continuous evolution of healthcare technology demands BMETs to constantly evolve troubleshooting techniques as well as technological skills," he said.

"The medical community is transforming healthcare through information technology, so should the BMET."

A civilian BMET generally completes a two-year program leading to an Associate of Science degree from an accredited institution, then certifies through testing.

The military biomedical technician program is 41 weeks long for Soldiers and Airmen. Sailors have an additional 20 weeks of training.

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## Biomedical Engineering Technologists learn at METC

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The BMET program is one of the longest schools in the Department of Defense for enlisted health care service members according to Navarrette.

The BMET curriculum recently kicked off its first series of classes at the Medical Educational Medical Education and Training Campus, relocating a tri-service training curriculum from Sheppard Air Force Base in Wichita Falls, Texas.

Currently there are 136 students in the program – split between Fort Sam Houston and Sheppard.

"It's like a giant PCS move for the schoolhouse, but the schoolhouse doesn't move," Navarrette said, adding that historically, the Army and Navy trained and mentored BMETs together since the 1930s, so a joint environment is already part of training. With such a long time together, classes develop a cohesive approach toward success - scheduling study groups together to push and challenge each other, aiding completion of the program. The Air Force has approximately 15 instructors, the Navy has approximately 22 instructors and the Army has approximately 38 instructors.

"As a team we will have 22 iterations with 18 students per class which gives us a throughput of 396 personnel. The students begin their training learning about electricity

and electronic principles moving on to the basics in troubleshooting," Navarrette said.

Students troubleshoot in the lab where they have hands-on experience with infusion pumps, defibrillators, sterilizers, dental equipment, centrifuges, X-ray machines and several other medical and dental devices.

"Everything here is like stairs. They get the theory, they get the hands-on preventative maintenance and by the time they're done, they'll have built a computer, worked on an X-ray unit and then do the service-specific," explained Navy Hospital Corpsman 1st Class John Anderson, an instructor with the BMET program.

"We teach them how to troubleshoot and know what they're doing, and how to read a manual because you'll be in the middle of nowhere – underway on a ship, or out in the desert."

The first machine students troubleshoot is the GOMCO® a basic suction machine found in every operating room explained Anderson.

"You know when you watch 'ER' and they say 'More suction!' because the all that little stuff – blood, fluid – is in the way and the doctors can't see and can't sew or whatever. These are the rudimentary suction units they use," he said.

Students troubleshoot removing water, not blood, from a simulated patient using the

GOMCO®. Anderson breaks a circuit or removes a wire that causes a problem students must find then fix.

"They get to figure out if a fuse is broken. This is the very first time they may actually get to see a transistor work – this is their scratch and sniff," Anderson joked.

BMET students are learning teamwork from an inter-service perspective as well.

"There's definitely more benefits than challenges. Benefits are that Sailors, Soldiers, Airmen who come through here are, right from the get-go, exposed to all three services and that's the way the military is going," said Navy Chief Hospital Corpsman Russell Gardner, an instructor with BMET.

"Across the pond, in the desert, it's tri-service – quad-service sometimes. They know the rank structure, some of the traditions and history of each of the other services. They see the three services from the instructor's standpoint and with their peers, so they see both sides," Gardner said.

Challenges are minimal – when you're out there in the desert, you've already been with the other services so you know how they're going to act, how they're going to respond in certain situations," explained Air Force Master Sgt. April Schnortz, an instructor with BMET.



**Navy Hospital Corpsman 1st Class John Anderson, left, demonstrates operation of an ultra sound machine used for physical therapy that sends out radio-frequency waves, one of the pieces of equipment BMET students troubleshoot. (photo/Fort Sam Houston Public Affairs)**

## Final property transfers at former Kelly AFB



**AFRPA Director Robert Moore presents Port San Antonio President & CEO Bruce Miller with historical photos of former Kelly AFB to commemorate the final property transfer Dec. 1.**

### Air Force Real Property Agency

- The Air Force, together with Port San Antonio, celebrated the final property transfer of former Kelly Air Force Base and commemorating its over 80 years of Air Force service Dec. 1. Mr. Robert Moore, Director, Air Force Real Property Agency, Mr. Bruce Miller, President, Port San Antonio and Honorable Nelson Wolff, Bexar County Judge, were among the keynote speakers at the event.

"Fifteen years ago, no one could've imagined how successful the post-Kelly Air Force Base era would turn out to be," Mayor Julián Castro said. "Port San Antonio is the classic lemonade from lemons story."

Since base closure in 2001, 1,887 acres have been transferred to Port San Antonio. Some 70 organizations have established a presence at the Port, including Boeing, Pratt & Whitney, and Lockheed Martin. The Air Force has leased back about 200 acres from the Port, including Building 171, which now houses 11 Air Force Agencies. Strategically located in North America, Port San Antonio supports the NAFTA corridor between Mexico and Canada with railroad and air support for distribution of products. Today these employers provide jobs to 14,000 area workers, with an annual economic impact of \$4.2 billion for the region. Since then, most all remaining facilities have either been rented out or demolished by the Port Authority. The Port

is currently 95 percent occupied.

"The Air Force has been a steadfast partner to Port San Antonio during the transition that has taken place over the last decade," said Bruce Miller, President and CEO of Port San Antonio. "Many of the Port's successes have been possible thanks to the military's shared commitment to ensure that this site continues to support economic growth for the San Antonio community. Our organization looks forward to future successes alongside the Air Force, including the consolidation of 12 agencies at the Port this year."

Kelly AFB was one of two major Air Force logistics depots required to be closed as part of the 1995 BRAC round. Unlike some base closure communities around the country, the City of San Antonio embraced the inevitable and began early to plan with the Air Force for the eventual transfer of the base to the private sector and redevelopment of the base as an Industrial Park. The closure of Kelly AFB was one of the largest, most complex and difficult base closures in Department of Defense history.

"It has been a long and heartening journey since I was Mayor in 1995 when the decision came down to close Kelly, but it turned out to be successful with the private sector coming in to create more jobs," said Judge Nelson Wolff.

Although the Air Force will no longer be a landowner at

Port San Antonio, it will be actively involved for years to come in the environmental cleanup. Since the BRAC decision for closure and realignment of Kelly AFB in 1995 and the base closure in July 2001, extensive environmental investigation and remediation have resulted in the achievement of the required Operating Properly and Successfully Determination by U.S. Environmental Protection Agency for 43 selected remedies at the former base. The environmental cleanup program at Kelly AFB began in 1988 and since then the Air Force has spent \$268 million on a variety of remedial actions at different source sites. Environmental treatments include the use of permeable reactive barriers and groundwater treatment plants, and innovative remediation technologies to expedite the remediation. The Air Force and the Port Authority will continue to work together to address environmental concerns while the Port Authority continues with the economic development of the property, as part of the Port Authority Master Plan.

"Kelly Air Force Base has a long, proud history of service to the nation," said Robert Moore, Director of the Air Force Real Property Agency. "It now contributes to the region's economy via air, rail and truck. It has transformed itself into a Port in the Heart of Texas that serves as a gateway to the world."

## School of Aerospace Medicine classes begin at WPAFB

**WRIGHT-PATTERSON AIR FORCE BASE, Ohio** - The United States Air Force School of Aerospace Medicine began teaching classes at Wright-Patterson Air Force Base on Dec. 6, as part of the Department of Defense Base Realignment and Closure (BRAC). The classes will be held at a temporary location at the Kettering Business Park, 1050 Forrer

Blvd. in Kettering, the site of the former Gentile Air Force Station which housed the Defense Electronics Supply Center. Classes and consultation services will operate out of this temporary space until its new facilities, within WPAFB's Area B, are ready for occupation in mid-2011.

The School of Aerospace Medicine is re-locating from

Brooks City-Base, Texas, to Wright-Patterson Air Force Base as part of BRAC.

The School of Aerospace Medicine, part of the Air Force Research Laboratory's 711th Human Performance Wing, is the premier institute for research, education and worldwide operational consultation in Aerospace Medicine.





## Last Month in BRAC News

### BRAC NEWS STORIES POSTED ON THE SAJPO PORTAL

- 11.30.2010 -- Wright-Patt overcoming budget challenges - Dayton Business Journal
- 11.30.2010 -- Ground breaks on new center for San Antonio's first responders - KENS5
- 11.30.2010 -- Medical is S.A.'s top employer - SA Express News
- 11.25.2010 -- BAMC project achieves safety milestone - SA Express News
- 11.24.2010 -- BAMC cost soars - SA Express News
- 11.24.2010 -- Greater Chamber appoints new vice presidents - SA Business Journal
- 11.22.2010 -- San Antonio retains seventh-most populous city title - SA Business Journal
- 11.19.2010 -- Critics of habitat plan are spouting nonsense - SA Opinion
- 11.19.2010 -- Combining SA, Bexar into one government to be considered again - WOAI
- 11.18.2010 -- General who created new drone pilot program retires - SA Express News
- 11.17.2010 -- New leader takes charge at AF medical wing - AF Times
- 11.17.2010 -- City awards contract for new 911 dispatch center - SA Business Journal
- 11.16.2010 -- ACS-occupied building at Port San Antonio earns LEED certification - SA Business Journal
- 11.15.2010 -- AETC commander to retire after 37 years of service - AETC
- 11.15.2010 -- Wilford Hall gets new leader - SA Military
- 11.15.2010 -- San Antonio serving as 'learning lab' for federal executives - SA Business Journal
- 11.11.2010 -- Lackland concerns addressed in session - SA Express News
- 11.10.2010 -- Air Force to examine Advitech's motion-sickness product - SA Business Journal
- 11.10.2010 -- State money smoothes rough transition for military kids - WOAI
- 11.09.2010 -- Port San Antonio earns ISO-certification for best practices - SA Business Journal
- 11.09.2010 -- Regional habitat conservation plan raising concerns - SA Express News
- 11.09.2010 -- Holloman centrifuge takes last spin - Alamogordo Daily News
- 11.08.2010 -- Dayton feels impact of \$93M contract - Dayton Business Journal
- 11.06.2010 -- Making S.A. more urban
- 11.06.2010 -- Veterans parade honors warriors and those who honor them - SA Military
- 11.04.2010 -- Cybersecurity networking in S.A. - SA Express News
- 11.04.2010 -- Synergy seen in Zeitgeist firm's new Port SA site - SA Communities
- 11.01.2010 -- David Robinson kicks off "Celebrate America's Military" events - WOAI

### *Upcoming Events*

Event	POC	Date
Executive Integration Oversight Board - Medical	Ron Rogers	12/13/2010
SAJPO Communications Team Meeting	Ron Rogers	1/11/2011
Military Transformation Task Force Meeting	James Henderson	1/21/2011
Association of Defense Communities Winter Forum	Ron Rogers	2/14/2011

# SAJPO Communications Team

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Mr. Dave Smith (AETC PA) David.Smith@randolph.af.mil  
Mr. Ronald Rogers (San Antonio Joint Program Office) Ronald.Rogers.ctr@randolph.af.mil  
Mr. Patrick Elliott (Medical Education and Tng. Campus) Patrick.k.elliott@amedd.army.mil  
Mr. Phil Reidinger (Ft. Sam Houston PAO) Phillip.Reidinger@us.army.mil  
COL Wayne Shanks (U.S. Army North PAO) wayne.shanks@us.army.mil  
LTC Randy Martin (U.S. Army North PAO) Randy.A.Martin@us.army.mil  
Ms. Beverly Simas (12th Flying Training Wing PA) Beverly.Simas@randolph.af.mil  
Mr. Dewey Mitchell (BAMC) Dewey.Mitchell@amedd.army.mil  
Ms. Sue Campbell (WHMC) Susan.Campbell@us.af.mil  
Ms. Linda Frost (WHMC) Linda.Frost@us.af.mil  
Mr. Brent Boller (502nd ABW) Brent.r.Boller@jbttx.mil  
Mr. Joe Wiggins (Brooks City-Base) Joe.Wiggins@brooks.af.mil  
Mr. Brian Dwyer (US Army Corps of Engineers) Brian.Dwyer@usace.army.mil  
Mr. James Henderson (City of San Antonio) James.Henderson@sanantonio.gov  
Ms. Barbara Wallerstedt (Navy Recruiting Command) Barbara.Wallerstedt.ctr@navy.mil  
Ms. Kari Thresher (SAMBIO PA) kari.thresher@amedd.army.mil



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Building Relationships  
Around Community

San Antonio Joint Program Office  
HQ AETC/A5/8/9  
100 H Steet E  
Randolph AFB, Texas  
78150-4330

Phone: 210.652.7949  
Fax: 210.652.5887  
E-mail:  
ronald.rogers.ctr@randolph.af.mil

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