



BRAC Town Hall program airs on public television

Highlights:

- * BRAC Town Hall program educates people through cable television
- * Brooks City-Base update
- * Air Force transfers more land at former Kelly Air Force Base
- * Celebrate America's Military (CAM) highlights
- * BRAC "Views From the Top"
- * BRAC in the News

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San Antonio Joint Program Office (SAJPO) RANDOLPH AFB, Texas -- The City of San Antonio, Workforce Solutions Alamo and other San Antonio BRAC partners hosted an electronic town hall meeting that will air on KLRN between mid-November and the end of the year.

Moderated by KTSA's Trey Ware, the KLRN electronic town hall gave San Antonio BRAC participants the opportunity to tell their respective stories about BRAC progress. Elected officials, neighborhood representatives and business stakeholders had an opportunity to ask project leaders about BRAC construction progress and economic development opportunities.

"We are less than two years away from the SA BRAC project implementation," said James Henderson, Ft. Sam Houston Community Development Office interim manager. "We are at the height of construction at Ft. Sam Houston and the City is going to be opening a community office near the base in the near future to take advantage of the growth in that area. The next 24 months will be an exciting period for San Antonio," he added.

The Military Transformation Task Force is keeping the community informed about BRAC construction work, job opportunities and economic development possibilities due

to the military's relocation of its medical training mission to San Antonio. The KLRN Town Hall Panel included:

- * James Henderson, Deputy Director, Office of Military Affairs
- * Maj. Gen. Erv Lessel, Director, San Antonio Joint Program Office (SAJPO)
- * Brig. Gen Leonard "Len" Patrick, Commander of the 502d ABW at Ft. Sam Houston
- * Scott Gray, MTF Economic Development Committee Chair
- * Chakib Chehadi, Workforce Solutions Alamo Executive Director
- * COL David Bitterman, Deputy Chief of Staff, Brooke Army Medical Center



Maj. Gen. Erwin "Erv" Lessel, Director of the San Antonio Joint Program Office (SAJPO), answers a question from the audience during the first BRAC Town Hall TV program at the International Center in San Antonio, Texas. (Photo by Ron Rogers)



Public TV station KLRN recorded the BRAC Town Hall meeting for airing in November.

Brooks City-Base offers new business opportunities



by **Donald E. Jakeway**
President and CEO, Brooks
Development Authority --

The Brooks Development Authority recently celebrated the seven year anniversary of the U.S. Air Force conveying the Brooks Air Force Base property in San Antonio, Texas, to the Brooks Development Authority (BDA). This unique demonstration project created the nation's first and only City-Base concept.

A special "Act of Congress" and legislation passed by the state of Texas has enabled Brooks City-Base to undertake the transition of the former military base into an innovative, internationally recognized, research and technology center with more than 2 million square feet of multi-purpose space.

As the president and CEO of the BDA, I know first-hand the tremendous economic opportunities that exist through military base redevelopment. The success we've achieved here in San Antonio proves that former military and government owned property can play an important role in bolstering state, regional and local economies.

As the former director of development for the state of Ohio and former president and CEO of the Michigan Economic Development Corporation (MEDC), I was involved with two separate rounds of Base Realignment and Closure (BRAC) deliberations. It was a difficult time working with local community officials who had to deal with the realities of these base closures and what the future would hold for them economically. I learned that BRAC issues affect every community differently, and that a "one size fits all" strategy just doesn't work. Creative strategic planning and allowing the entire community to be a part of the de-

velopment process has been the basis for success in all my business experiences, and that was certainly true here in San Antonio.

As the Brooks City-Base project progresses, we continue to measure the full economic impact of our efforts. To date our current tenants employ a total of 3,700 people, and approximately 3,100 of those are still Air Force/DoD employees. As we prepare for the Air Force's scheduled departure in 2011, Brooks City-Base has created a comprehensive development plan to position our research and technology center as a mixed-use, master-planned campus concentrating on bio-science, bio-medical, pharmaceutical, healthcare and information technology industries.

As the Air Force jobs relocate to other areas (primarily to other San Antonio military installations), our goal is to replace those positions with quality private-sector job opportunities. We have already created 600 non-military jobs in the last 30 months, and we have completed negotiations with the Baptist Hospital System for a 50-acre, world class hospital and medical office complex that is expected to create 300 new jobs and retain 500 jobs. We have also invested over \$50 million in new infrastructure improvements on our campus that will allow companies to conduct business on an international basis.

For the city of San Antonio as a whole, the Military Transformation Task Force forecasts that BRAC 2005 will be one of the largest economic development initiatives in the city's history.

Base closures and realignments are occurring nationwide, and former military bases from coast to coast are being transformed into a vari-

ety of new developments. Plans include airports, shipyards, warehouses, manufacturing plants, academic institutions, business and industrial parks, port authorities, medical and biotechnical research centers, master-planned residential communities, parks and recreation, and natural and wildlife sanctuaries. The vision of creative mixed-use development opportunities will hopefully provide the best reuse success.

As I stated before, what makes redevelopment projects interesting is that every base is different, and each one offers its own unique set of challenges and opportunities. It's up to a community's development team to analyze its land and facilities, assess options, and work with federal, state, and local government to make the redevelopment initiative a success. I'm proud to say that the City-Base model we've designed at Brooks is one of a kind, and represents a "best practice" case study for other military communities on how to encourage successful public/private partnerships.

There are plenty of other examples of successful base redevelopment projects around the country. Another example is the Port of San Antonio. Since it was closed as Kelly Air Force Base, the Port has become a thriving, multi-faceted transportation center that supports 12,000 individuals, employed by 60 companies, which generate an annual economic impact of \$2.5 million.

By transforming bases from former military operations into successful public and/or private economic development opportunities, we can help communities forego failure and realize prosperity. Brooks City-Base is a prime example of visionary planning to foster future economic growth.

**"Brooks City-Base is a
 prime example of
 visionary planning to
 foster future economic
 growth."**

*Donald Jakeway, President
 and CEO Brooks
 Development Authority*

Army lodging: Holiday Inn Express after privatization

Defense Communities 360 (Publication from the Association of Defense Communities) -- A complimentary breakfast, free high-speed Internet and a frequent-stay program may soon be coming to an Army post near you.

Transient lodging at three of the 10 installations included in the first round of the Privatization of Army Lodging (PAL) program will be converted to the Holiday Inn Express brand by August 2011, the service said. Much of that group's remaining inventory also is expected to be run as Holiday Inn Express hotels, but those conversions will not be completed until later.

Actus Lend Lease will redevelop the existing facilities and lodging operations will be managed by the InterContinental Hotels Group (IHG). Officials selected the team in September 2006 to privatize hotels, but due to a variety of factors, including the collapse of global financial markets, the Army was forced to postpone handing over the properties until this summer.

The PAL initiative is modeled after the Army's successful privatized family housing program, the Residential Communities Initiative.

The 10 "Group A" installations are Fort Rucker, Ala.; Fort Leavenworth, Kan.; Fort Riley, Kan.; Fort Polk, La.; Fort Sill, Okla.; Fort Hood, Texas; Fort Sam Houston, Texas; Yuma Proving Ground, Ariz.; Fort Myer, Va.; and Fort Shafter/Tripler Army

Medical Center, Hawaii.

Redstone Arsenal, Ala., initially was part of the first group, but has been moved to Group C to give officials more time to calculate the need for lodging at the arsenal, Rhonda Hayes, chief of capital ventures under the Army's assistant secretary for installations and environment, told *DC 360*. A number of hotels



recently have been constructed in the Huntsville area, Hayes added. Also, a substantial portion of the lodging requirement at Redstone is scheduled to move to Fort Lee, Va.

Following the transfer, the Actus/IHG team will begin upgrading systems that are out of compliance with commercial codes and overhauling the mechanical, electrical and plumbing systems at the posts' existing inventory of 3,200 rooms. In addition, five hotels at three installations — covering 933 rooms — will be

renovated and converted to the Holiday Inn Express brand within the first two years.

After the initial effort to correct deficiencies at existing facilities, the partnership will renovate much of the remaining lodging inventory to a Holiday Inn Express standard.

The balance of the inventory will consist of lodging designated as the "Historic Collection" or the IHG Army brand, Hayes said. The team also is expected to build new IHG brand hotels — either Candlewood Suites or Staybridge Suites — at some of the 10 installations.

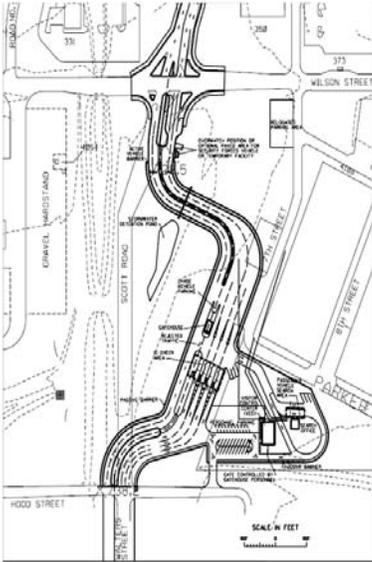
The exact number of conversions and newly built facilities will depend on the terms of the financing Actus obtains at that time. In the current financial climate, the developer was not able to obtain a permanent loan to bring all of the existing hotels to a Holiday Inn Express standard, Hayes explained.

The newly branded properties will offer the same amenities — including fitness and business centers, priority club reward points and free guest laundry service — as hotels located off post.

"This is not a matter of putting a sign up and calling it a Holiday Inn Express," Hayes told the Army News Service.

"There are a number of criteria that have to be met in terms of service and facility improvements to get it to that brand standard."

Temporary pain, phenomenal gain, new Walters Street gate



by Minnie Jones
Fort Sam Houston Public Affairs -- The \$10 million renovation of the Walters Street gate is projected to continue through 2011. After it is completed, it will be a top-notch Access Control Point on FSH.

The timing of this construction will also coincide with the \$13 million construction on Walters outside the gate, where the city of San Antonio will be reconstructing and widening the street to Interstate Highway 35 to six lanes and doing other upgrades such as adding sidewalks, bike lanes and necessary drainage.

"When all is said and done, Fort Sam will have a world class entryway, befitting the Home of Military Medicine, leading from the interstate highway all the way through the historically themed main gate, complete with visitors' center," said Bryan Kuhlmann, chief, master planning division, Directorate of Public

Works, Fort Sam Houston.

The project has just completed the design phase with RS&H, a facilities and infrastructure-consulting firm, and the U.S. Army Corp of Engineers, and is headed towards the bid and contract phase.

During the project, construction will be broken down into several phases in order to keep traffic flowing in and out of Walters gate during the 18 to 24 months of renovation.

When the temporary traffic plans and phases go into effect, Fort Sam commuters should expect some delays and changes to the traffic patterns in and out of the post, especially during peak traffic hours until the project is completed.

"We are really glad that during the entire gate renovation, the construction phasing of the new Walters access control point will allow for inbound and outbound traffic at all times, and that's good news," said Police Chief Ray

Acuna, Fort Sam Houston Police Department.

During the construction, which will encompass several routes including sections of Scott Road and Wilson Street, drivers are encouraged to seek alternative routes. However, if you choose to use the Walters gate there will be clear signage at all times identifying detours all the way through the construction.

Director of Public Works, Michael Grizer, FSH, recognizes that there will be some difficulty traveling in and out of Walters gate, but says that, "Yes it is temporary pain, but it is a \$10.8 million project that will give Fort Sam its first and only compliant ACP and visitors control center. The designer worked hard to come up with a small set of phases that will allow construction to proceed with the gate open and a modicum of disruption to motorists."

BAMC relocates pediatrics clinic, oncology group to D lot complex

by Kari Thresher
San Antonio Medical BRAC Integration Office (SAMBO)

-- The Brooke Army Medical Center will relocate multiple clinical services to the newly constructed, 14-building, transitional complex located adjacent to the west, outpatient clinic entrance to BAMC starting on Nov. 9 with Pediatric services. Parking for these outpatient clinical services can be reached by entering the I-35/George Beach Rd. Gate to BAMC.

Due to the Pediatric Clinic relocation, there will be limited outpatient pediatric services starting on Monday, Nov. 9 with full operations resuming Monday, Nov. 16. Following are the locations of services once the tran-

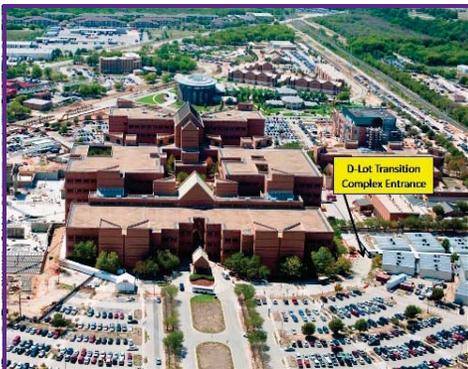
sition is complete: Building 1: Exceptional Family Member Program, Child and Adolescent Psychology Services
 Building 3: General Pediatrics Clinic
 Building 5: Well-Baby Clinic, Pediatrics Immunization, and Developmental Pediatrics and Speech
 Building 8: Adolescent Medicine Clinic

The Pediatrics Pharmacy will relocate to the BAMC Main Pharmacy, in the 1st floor Medical Mall, on Nov. 9 and is scheduled to move in to D Lot building 1 in December. These services will remain in the D Lot complex until moving to their final location inside of the Consolidated Tower at BAMC once construction is complete in 2011.

Throughout BRAC construction and renovation, patients are encouraged to verify loca-

tion when making appointments. Please call the Consult and Appointment Management Office (CAMO) at 210-916-9900 for scheduling. For more information on movements at BAMC and WHMC, access the SAMMC web site at www.sammc.amedd.army.mil/ and scroll down to BRAC News.

Also, the Southwest Oncology Group will move from Brooke Army Medical Center's 5th floor to building 12 in the D lot Transition Complex adjacent to the west outpatient clinic entrance Nov. 16. The office will reopen on Nov. 17.



Air Force transfers 72 acres at former Kelly AFB to Port San Antonio

Air Force Real Property Agency SAN ANTONIO, Texas -- On September 30, 2009 the Air Force officially transferred 72 acres of the former Kelly Air Force Base to Port San Antonio, the local redevelopment authority taking charge of revitalizing the former base. This marks the last transfer prior to the scheduled whole base transfer in 2010. Since Kelly's closure in 2001, eighty percent of the property used when the base was active has been transferred to the local community.

"Through partnering with the Environmental Protection Agency, the City of San Antonio, the Texas Commission on Environmental Quality, and the Air Force Center for Engineering and the Environment, we are one step closer to returning this valuable resource to the community," said Bob Moore, AFRPA Director.

Known as "Zone 2", the property is bordered by Southwest Military Drive, the Union Pacific railroad, and Leon Creek. Prior to transferring the property, the Air Force demonstrated to the U.S. Environmental Protection Agency (USEPA) that all clean-up actions required for that property have been implemented and are operating properly and successfully. The USEPA approved that demonstration on September 14, 2009.

"Since the announcement of Kelly's closure in 1995, we have been working with our

partners at AFCEE, TCEQ, USEPA and San Antonio to reach our mutual goal of transferring this former military property for beneficial reuse," said Paul Carroll, BRAC Environmental Coordinator. "With this transfer and another 370 acres projected within the next year, all of the former Kelly AFB will be in the hands of the local community.

Although the Air Force will no longer be a landowner at Port San Antonio, we'll be actively involved for years to come to complete the environmental cleanup."

While part of former Kelly AFB, Zone 2 was used for jet engine testing, fire control training and general industrial use. Currently, it houses a groundwater treatment plant (GWTP), several electronic power stations, and some associated buildings. The Air Force will maintain the operation of the GWTP until cleanup is complete.

The transfer occurred under what is known as an Economic Development Conveyance, a type of transfer that allows Port San Antonio to redevelop the former base into a thriving aerospace and logistics center. Since the base's closure in 2001, a total of 1,518 acres have been transferred by the Air Force, with the remaining 370 acres to be conveyed by the end of 2010. Almost 65 commercial organizations have estab-

lished a business presence at the Port, including Boeing and Lockheed Martin. Zone 2 is scheduled for industrial use, including aviation and rail support per the Port's Master Plan.

The Air Force invites interested members of the public to attend the meetings of the Restoration Advisory Board. This group of interested community members meets with the Air Force and regulatory representatives quarterly to discuss the cleanup program. Future Kelly RAB meetings are scheduled for October 13, 2009 and January 12, 2010.

The Air Force Real Property Agency is responsible for remediation and property transfer at 40 former Air Force installations throughout the U.S. under the Base Realignment and Closure program. At the height of the BRAC process, AFRPA managed 87,000 acres, or about 137 square miles of property.

In the two decades since the first BRAC in 1988, the agency has transferred 88 percent, or more than 116 square miles of land – twice the area of Washington, D.C. – back to communities for public use. Throughout the transfer process, the Air Force remains committed to protecting human health and the environment.



Celebrate America's Military (CAM) highlights



San Antonio Joint Program Office (SAJPO) -- 2009 Celebrate America's Military (CAM) events took place in early November. CAM is a yearly celebration coordinated through the Greater San Antonio Chamber of Commerce, the U.S. military and local sponsors.

Main events included the Spirit of America dinner, the U.S. military Veterans parade and wreath laying ceremony, concerts and the Randolph AFB air show.

Actor Gary Sinise and the Lt. Dan Band also performed on the Randolph AFB flight-line.

CAM is an excellent example highlighting "Military City USA". The pictures below highlight the major CAM events. CAM continues to grow every year and bring larger crowds.



BRAC "VIEWS FROM THE TOP"

The San Antonio Joint Program Office (SAJPO) features BRAC "Views From the Top." Each month, we highlight a key BRAC leader in San Antonio and bring you their comments.

In this edition, we feature Dr. Clarence "CEM" Maxwell, Deputy Director, San Antonio Joint Program Office (SAJPO), Headquarters Air Education and Training Command, Randolph AFB, Texas.

Q1. What is your role and the role of the San Antonio Program Office (SAJPO) in BRAC implementation in San Antonio?

I am the Deputy Director of the San Antonio Joint Program Office (SAJPO). SAJPO was established by the Air Force in agreement with the Army and Navy to jointly oversee and integrate Base Realignment and Closure (BRAC) actions in the San Antonio area. There are nineteen 2005 BRAC actions that effect San Antonio military bases and SAJPO monitors all of the planning and execution to insure successful completion.

Q2. You are at the center of all BRAC related projects and issues. Can you give people a sense of the challenges and coordination it takes to make BRAC happen?

Some have compared this to building a city or moving a city. At Brooks City - Base we have to move all of the military units off of the base. At Fort Sam Houston there are billions of dollars of construction that has to be completed to create a campus that includes new dorms, dining facilities, classroom buildings, administrative facilities, a gymnasium and a student center. Additionally a large addition is being constructed at Brooke Army Medical Center (BAMC) so that we can move the inpatients at Lackland's Wilford Hall Air Force Medical Center to BAMC and create San Antonio Military Medical Center.

At Lackland AFB, a building is being renovated to house numerous Air Force units and it will become one of the largest single story administrative buildings in San Antonio. At Randolph AFB a new building is being constructed to house Air Force Personnel functions that BRAC directed be consolidated from across the country. Out at Camp Bullis, a new Reserve and National Guard Center has been built and additional training facilities are being built for medical field training. Every base in San Antonio is affected. At the same time, we are a nation at war and the missions of the units on our installations must continue while all of this construction and reorganization is occurring. The people who work and live on our bases have to get to work each day and accomplish their missions. So we have to carefully minimize the disruption we cause. Additionally we want to be good neighbors, and we work with the civilian communities to minimize disruptions like traffic problems while helping them understand the kinds of opportunities that the BRAC growth means to San Antonio. It is a large and complex undertaking and we have hundreds of people working to plan and monitor our progress, and we have thousands of contractors executing our plans. It is a lot to keep up with, but we have great people making it happen and we have a great partnership with the city that helps us immensely.

Q3. We are less than two years away from the BRAC

deadline of September 15, 2011. Overall, are things on track to finish all of the construction projects and military moves on time?

Overall we are doing outstandingly, especially considering the size and complexity of some of the projects, and the missions that we must not disrupt. While we build and reorganize, our hospitals must continue to provide our wounded with the very best of care and medical training must continue for all three services. The BRAC law requires that we complete the moves of activities or units by mid September 2011, and we are on schedule to make all of the required moves. There may be some construction that lingers past the BRAC deadline, but the required moves will occur in accordance with the law. Also you will see a significant amount of non-BRAC funded construction that is not subject to the BRAC deadline continue into 2013.

Q4. How are challenges greater in San Antonio versus other parts of the United States affected by BRAC?

Our challenges are not very different than those encountered in other location, just larger and unlike other locations that are impacted by only one or two of the BRAC actions, we are synchronizing multiple actions on the same installations. We have one great advantage over other parts of the country, we are in San Antonio, Military City



U.S.A., and that gives us an advantage. The citizens of San Antonio are great supporters of our military and they want us to succeed in all that we attempt. The City, the County and the Chamber of Commerce have created a Military Transformation Tasks Force that we meet with monthly. They are helping us identify and fund those enabling actions that will make the growth from BRAC benefit both our military bases and the greater community. We can't thank them enough for being our partner in this effort.

Q5. Joint Basing is also a challenge based on the geographical separation of military installations in San Antonio. Can you provide an update on where we are in the process?

In addition to all the growth and change that BRAC 2005 brings to our military here in San Antonio, BRAC also directed that we reorganize how we manage our bases. The Air Force has been given the responsibility for Lackland AFB, Randolph AFB and Fort Sam Houston under a concept called Joint Basing. We have created a new Air Base Wing, the 502d ABW, commanded by Brigadier General Leonard Patrick to provide all base operations functions for San Antonio installations.

(Continued next page)

BRAC "VIEWS FROM THE TOP"

(continued from pg. 7)

As the San Antonio Joint Base Commander, General Patrick will provide support to all of the military units in San Antonio. This covers a broad array of functions from maintaining the buildings, to operating the child care centers, to manning all of the security check points on all of the installations. The 502d ABW will be the super landlord for San Antonio military installations, but more than a landlord, the 502d ABW provides mission support to all the military units. At the end of January 2010, Lackland and Randolph AFBs will move under the 502d ABW. In April of next year Fort Sam Houston will come under the operational command of the 502d ABW. In October 2010 the real property at Fort Sam Houston will transfer to the Air Force and many of the civilian employees assigned to Fort Sam Houston Garrison will transfer from Department of the Army civilians and become Department of the Air Force civilian employees. At the same time funding will be transferred from the Army and the Navy to the Air Force to fund the base operations of Joint Base San Antonio. I mention the Navy, because there will be significant increase in the Navy's presence in San Antonio associated with the BRAC move of all enlisted medical training to Fort Sam Houston. The Navy will also contribute to fund the base operation bill to support its personnel here.

Q6. You often help educate the San Antonio community about BRAC and its impact. Why is it important to keep people informed about what's happening?

BRAC 2005, is one of the largest economic growth events in

San Antonio's history. People want to know what is happening and how it will affect them. Our BRAC directed moves will touch the jobs of over 20,000 government employees in San Antonio. These are citizens of San Antonio; they live in our neighborhoods, send children to our schools and have family members that work throughout the city. While we are fortunate that BRAC 2005 is predominately positive for San Antonio, it can be disruptive for a few years. We want our community to understand what is happening. As people drive past BAMC on Interstate 35 and see all the cranes, and as they see the concrete trucks coming and going from our bases, they want to know what is happening. It is a good news story and we want to keep Military City U.S.A. informed on what is happening on its military bases.

Q7. Many people who don't know you may not know how much you have put into this massive project and all you do on a daily basis. What have you enjoyed so far about leading this effort to make BRAC happen?

It is truly gratifying to see how people form into teams, ask how they can help and work so tirelessly to make this happen. I am fortunate that I have great leaders that I work for and that I have been given an opportunity to be part of this historic effort. We are creating a foundation for the future. San Antonio will become the place where every medical enlisted service member is trained. In the future the call for a MEDIC or a CORPSMAN will be answered by someone trained here. The San Antonio Military Medical Center we are creating will be one of the largest healthcare facilities in the

world and it will provide care to the service members and their families here in San Antonio, as well as the retired military that have chosen to retire here in San Antonio. Also importantly it will provide healing care to our nation's wounded. We are building new research laboratories that will contribute to both the safety of our service members and their treatment should they need medical care. We are creating new military organizations that will be learning and teaching organizations for all of the Department of Defense. It is a challenge, but it is a great opportunity for all of us.

Dr. Maxwell graduated from Texas A&M University with a degree in architecture in 1970. He served in the U.S. Army from 1970 until 1997, retiring as Commandant and Dean of the Army Medical Department Center and School at Fort Sam Houston, Texas. He entered civil service in January 2003. Prior to his current assignment, Dr. Maxwell was the Assistant Chief of Staff for Transformation and Facilities Management for the U.S. Army, Great Plains Regional Medical Command, Fort Sam Houston. He is a licensed architect.

EDUCATION

1970 Bachelor of Science degree in architecture, Texas A&M University, College Station
 1975 Officer Advanced Course, Army Medical Department, Fort Sam Houston, Texas
 1979 Master of Science degree in health administration, Baylor University, Waco, Texas
 1982 Armed Forces Staff College, Norfolk, Va.

1985 Doctor of Philosophy in health architecture, Texas A&M University, College Station

AWARDS AND HONORS

Legion of Merit with three oak leaf clusters
 U.S. Army Commander's Award for Civilian Service
 Barney W. Richmond Facility Management Award, U.S. Army Medical Command
 Certificate of Commendation, Interservice Training Review Organization
 1990 - 1994 "Hero" Recognition for volunteer efforts, Fort Sam Houston Independent School District

OTHER ACHIEVEMENTS

Member, Order of Military Medical Merit
 Distinguished Member, Army Medical Department Regiment
 Associate Professor, Baylor University Graduate College
 1994 - 1997 Adjunct Professor, Trinity University Graduate Program in health care administration
 1995 - 1996 Consultant on facility planning to the Surgeon General of the Army



Last Month in BRAC News

BRAC NEWS STORIES POSTED ON THE SAJPO PORTAL

- 10.30.2009 -- Wright-Patt's BRAC job transfers to increase next year - Dayton Daily News
- 10.29.2009 -- Susan King warns of encroachment - Reporter News
- 10.28.2009 -- Texas unveils plan to help save endangered species - SA Business Journal
- 10.28.2009 -- Air Force wrapping up Kelly transfer next year - SA Business Journal
- 10.28.2009 -- State aims to create environment beneficial to endangered species - Cherokeean Herald
- 10.28.2009 -- San Antonio pays tribute to Armed Forces - 59th Medical Wing Public Affairs
- 10.23.2009 -- TEAM Integrated tapped for pact - SA Business Journal
- 10.21.2009 -- Army's largest dining facility opens at Fort Lee - Army.mil
- 10.19.2009 -- BRAC-related construction contracts exceeds \$700 million in FY09 - SA Express News
- 10.16.2009 -- Steubing Ranch Development Gets Council Approval - KTSA
- 10.15.2009 -- Council set to decide on contested development - SA Express News
- 10.15.2009 -- Partnership hears air show, 'Joint Basing' plan update - SA Communities
- 10.14.2009 -- AF transfers 72 acres at former Kelly AFB - AF Times
- 10.12.2009 -- Transwestern gets Brooks City-Base - SA Express News
- 10.09.2009 -- BRAC pays off for Alamo City - SA Express News
- 10.07.2009 -- Brooks wing reorganizes - AFNS
- 10.05.2009 -- BRAC carries high price for San Antonio - SA Express News
- 10.05.2009 -- Hospital construction moves forward downtown - WOAI
- 10.01.2009 -- Construction jobs in S.A. fall slightly - SA Express News

Upcoming Events

Event	POC	Date
Military Transformation Task Force Meeting	James Henderson	11/20/2009
Executive Integration Oversight Board - Medical	Ron Rogers	11/23/2009
MTTF Economic Development Committee Meeting	Michele Parlett	12/4/2009
SAJPO Communications Team Meeting	Ron Rogers	12/8/2009
Military Affairs Committee (MAC) Meeting	Ron Rogers	12/9/2009

SAJPO Communications Team

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Ms. Minnie Jones (Fort Sam Houston) minnie.l.jones@us.army.mil
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embrace
san antonio brac

Building Relationships
Around Community

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SAJPO Newsletter:
A source for BRAC News in
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